

Complexity

Low

Medium

High

Risk

High

Medium

Low

- High strategic alignment or mandated objectives
- Similar work has been executed by project team successfully in the past

- Impacts or involves several units/ stakeholder groups
- High strategic alignment or mandated objectives
- Solution unclear or difficult to achieve

- Impacts 5000+ UTM community members
- Inflexible, fixed timelines
- High-risk dependencies
- Complex problem

- Short project duration
- Some sensitive data is required
- Similar work has been executed successfully by project team in the past

- Involves cross-pillar/department collaboration
- Some sensitive data is required
- Firm deadlines with little flexibility

- Impacts or involves several units/ stakeholder groups
- Some dependencies/ inter-related projects
- May involve external partners

- Does not involve sensitive data
- All work completed by one team/ department
- Easily understood problem & solution is readily achievable

- Many aspects of project work are similar to previous successful projects
- Project team has worked successfully together in past

- Flexible timelines
- No dependencies
- Involves input from multiple teams/ units
- Involves a new challenge not addressed in past

Low Risk & Complexity

Med Risk & Complexity

High Risk & Complexity