

Changing Economics of Listed Firms

And

The Declining Relevance of Financial Statements

Anup Srivastava



Changing economics in one generation

Today's companies with largest market capitalization

- Apple Inc.
- Alphabet Inc
- Microsoft Corporation
- Amazon
- Facebook Inc
- Alibaba Group

1955

- General Motors
- US Steel
- General Electric
- Chrysler
- Standard Oil
- AMOCO
- CBS
- General Electric
- Goodyear Tire



Largest companies by market capitalization

21st century corporation

- Business Idea
- Innovation, patents
- Brands
- Organizational strategy
- Peer and supplier networks
- Customer and social relationships
- Computerized data and software
- Human capital
- Growth options

20th century corporation

- Factories
- Buildings
- Land
- Warehouse
- Mines
- Oilfield
- Inventory
- Raw material

Contrast Walmart's \$160 billion of hard assets for its \$300 billion valuation against Facebook's \$20 billion dollars of hard assets for its \$550 billion valuation.



Contents lists available at ScienceDirect

Journal of Accounting and Economics

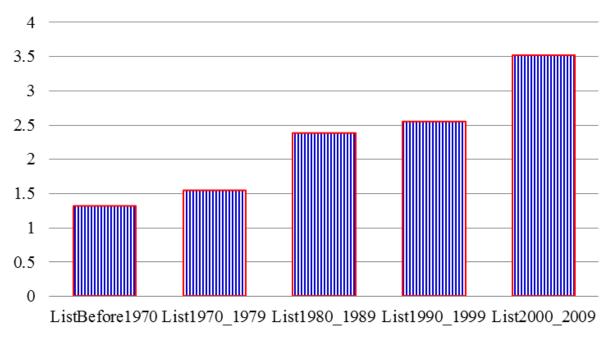
journal homepage: www.elsevier.com/locate/jae



Why have measures of earnings quality changed over time?[☆]



Anup Srivastava*



■Market-to-Book Ratio



Contents lists available at ScienceDirect

Journal of Accounting and Economics

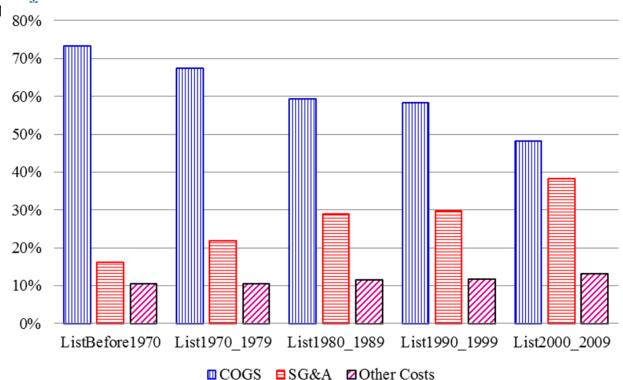
journal homepage: www.elsevier.com/locate/jae



Why have measures of earnings quality changed over time?









COGS is no longer the largest cost item for many intangible-intensive firms (\$M)

Data Year -	Company Name	SG&A	COGS
2010	NESTLE SA/AG	48,885	44,394
2018	MICROSOFT CORP	36,949	28,453
2017	JOHNSON & JOHNSON	31,974	18,987
2016	ALPHABET INC	31,418	29,038
2010	PFIZER INC	28,796	12,441
1991	INTL BUSINESS MACHINES CORP	27,978	27,325
2011	NOVARTIS AG	27,720	14,093
2010	GLAXOSMITHKLINE PLC	25,169	8,813
2017	ROCHE HOLDING AG	23,941	14,571
2008	MERCK & CO-PRO FORMA	23,595	16,246
2017	LVMH MOET HENNESSY LOUIS V	23,511	15,582
2010	MERCK & CO	21,363	8,916
2016	INTEL CORP	21,037	15,313
2017	BAYER AG	20,922	10,430
2017	SANOFI	18,691	12,553
2017	ANHEUSER-BUSCH INBEV	18,199	17,321
2015	CISCO SYSTEMS INC	18,058	17,373



European Financial Management, Vol. 9999, No. 9999, 2016, 1–44 doi: 10.1111/eufm.12087

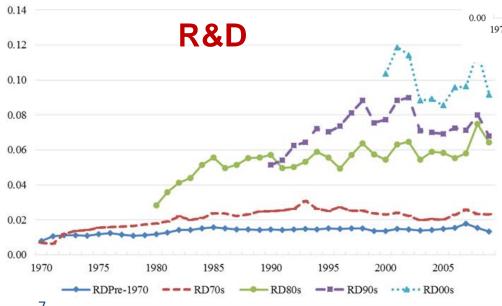
Why Are Successive Cohorts of Listed Firms Persistently Riskier?

Anup Srivastava

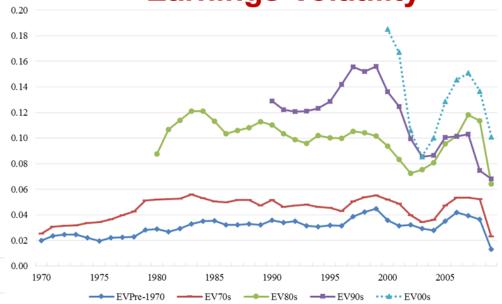
Tuck School of Business, Dartmouth College, 100 Tuck Mall, Hanover, NH 03755, USA E-mail: anup.srivastava@tuck.dartmouth.edu

Senyo Y. Tse

Mays Business School, Texas A&M University, 4113 TAMU, College Station, TX 77843, USA E-mail: stse@mays.tamu.edu



Earnings Volatility





Increasing Industries

Diminishing Industries

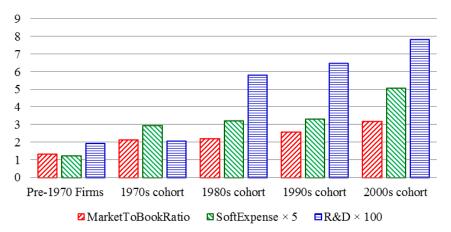
Fama–French industry code		Composi Fama–French industry code			Composition	
	Industry name	Recenc		Industry name	Recency	
13	Pharmaceutical Products	3.48	17	Construction materials	1.97	
34	Business services	3.34	38	Business supplies	1.94	
27	Gold and precious metals	3.30	39	Shipping containers	1.93	
 11	Healthcare	3.24	16	Textiles	1.92	
12	Medical equipment	3.15	25 5	Shipbuilding railroad eap Tobacco products	1.87 1.85	
32	Communication	3.10	24	Aircraft	1.73	
35	Computers	3.09	31	Utilities	1.49	
7	Entertainment	3.01	31	othices	1.40	

Srivastava (JAE 2014)



This is not just "changes in industry" effect Also, within industry trends

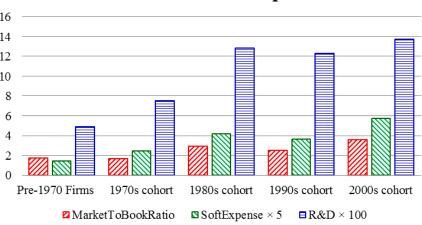
Consumer durables



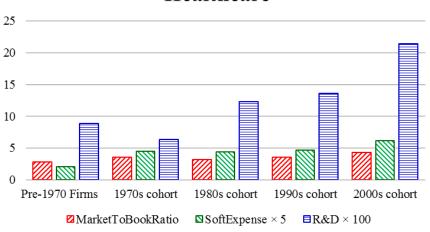
Measured over a <u>common</u> period of 2001–2010

The Construct Validity of Industry-Based Measures of Real Activity Manipulation Srivastava (2017)

Chemicals and allied products

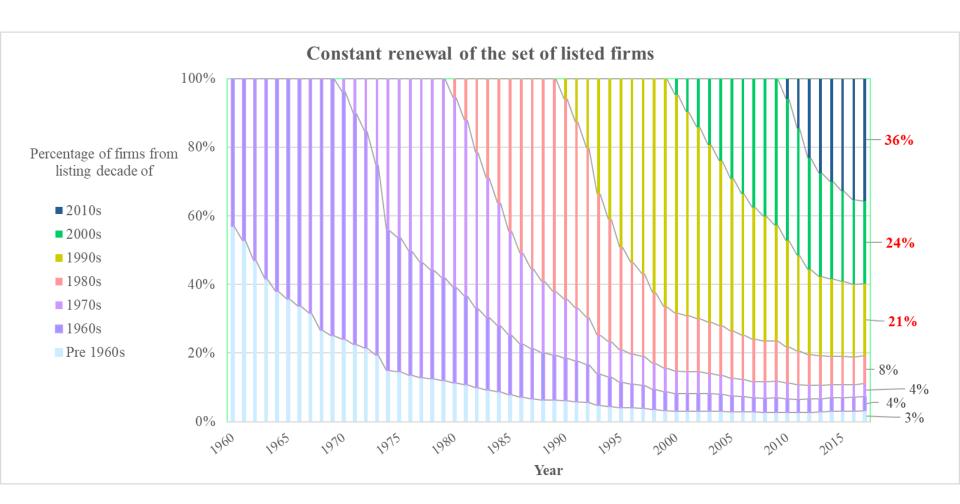


Healthcare

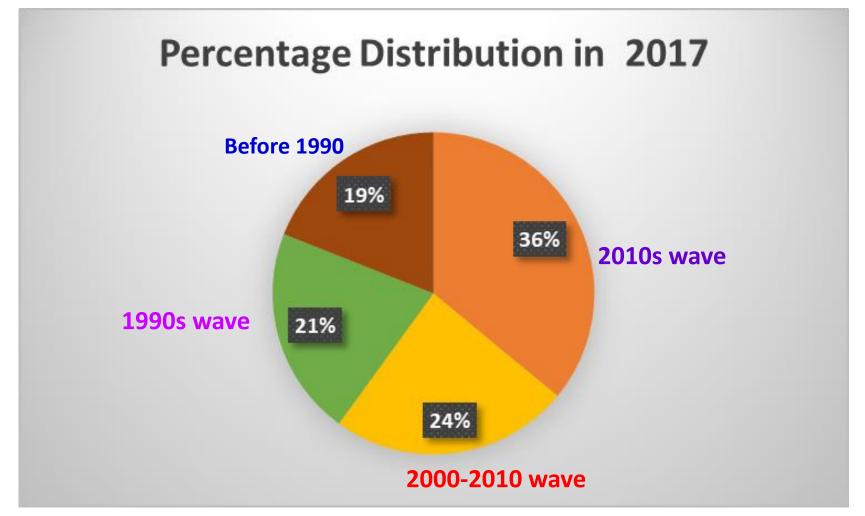




Changing composition of the set of listed firms.







81% of firms listed <u>today</u> were listed after 1990 What kind of firms are they?

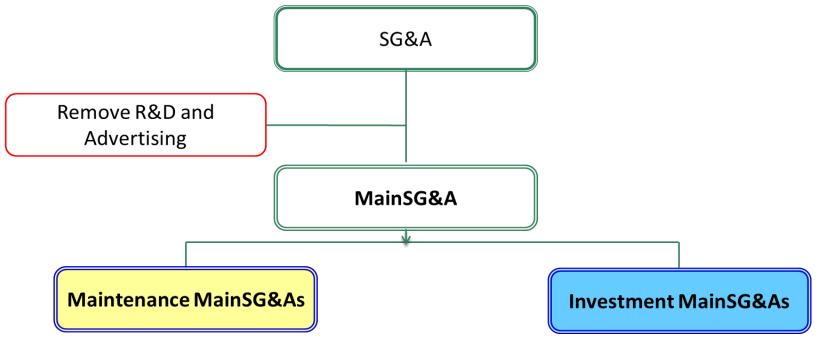
MANAGEMENT SCIENCE Threat 4 - train 4 - to 1911/ Indicate to 1911 Indicate to 191

Management Science

Publication details, including instructions for authors and subscription information: http://pubsonline.informs.org

Should Intangible Investments Be Reported Separately or Commingled with Operating Expenses? New Evidence

Luminita Enache, http://orcid.org/0000-0001-5646-614XAnup Srivastava

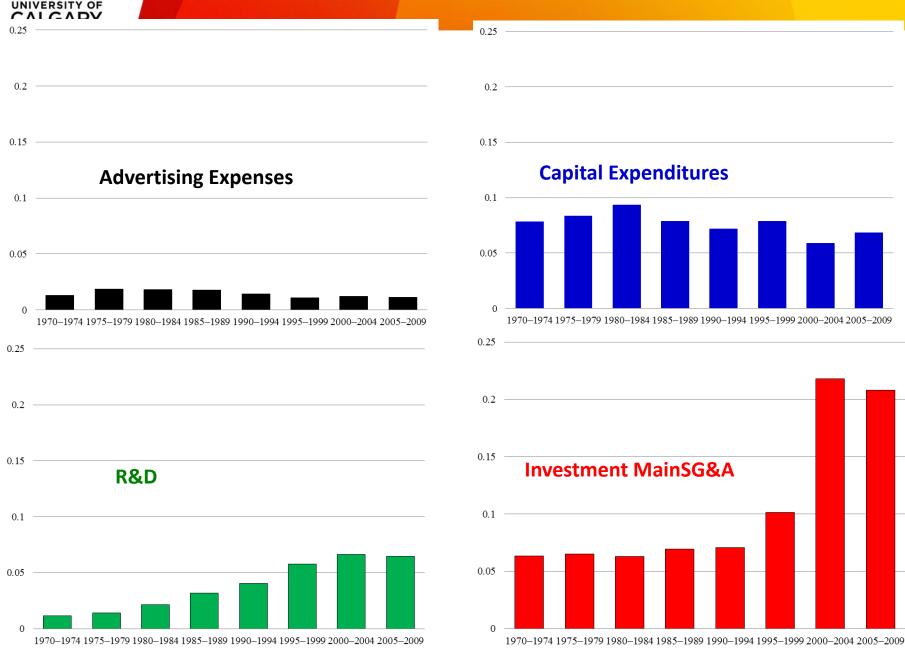


E.g., organizational strategy and competency, customer and social relationships, computerized data and software, and human capital



Enache and Srivastava (Management Science, 2018)

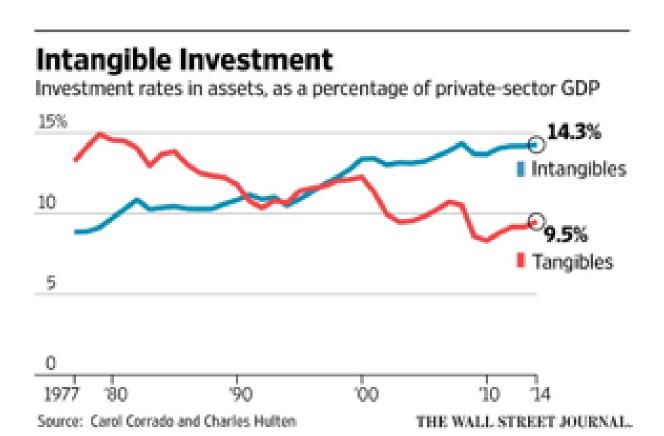
■InvestmentMainSG&A



■ R&D expenses



Changes in operating investments over time





Income Statement

FASB: Statement of Financial Accounting Concepts No. 1

- The **primary focus** of financial reporting is information about **earnings** and its components.
- Financial reporting is expected to **provide** information about an **enterprise's financial performance during a period** and about how management of an enterprise has discharged its stewardship responsibility to owners.
- Financial accounting is **not designed to measure directly the value** of a business enterprise, but the **information it provides may be helpful to those who wish to estimate its value**.

Primacy of Income
Statement



Decline in Matching

Revenues

COGS

Expenses SG&A

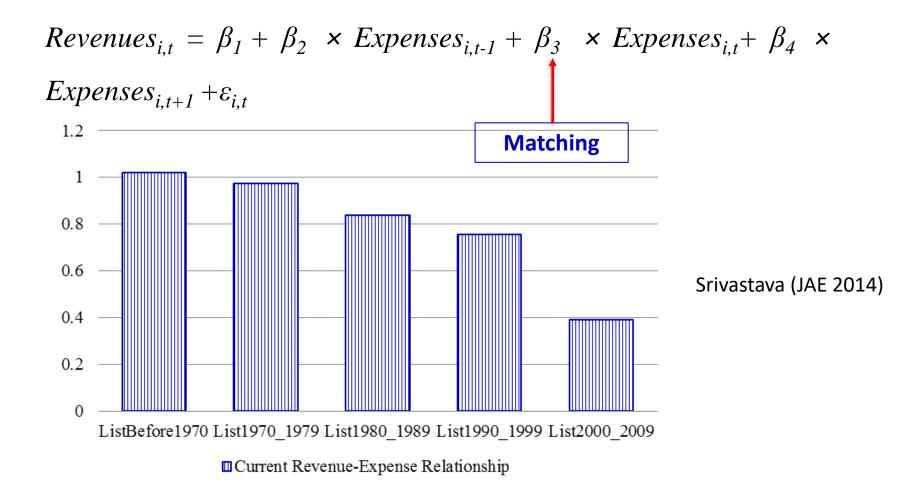
The extent to which expenses are matched to revenues

Profits

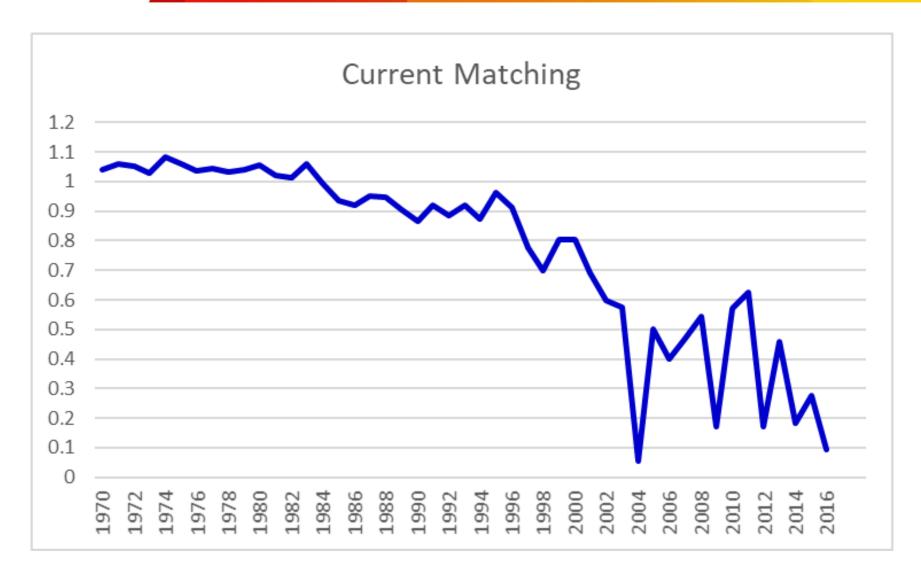
Without matching, profit margin is a meaningless concept



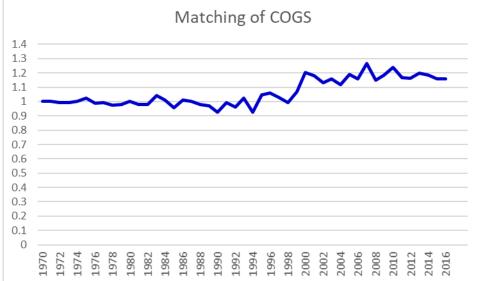
Decline in Matching

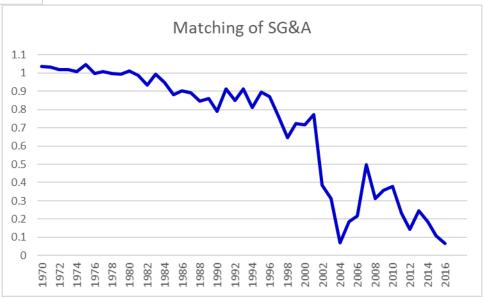














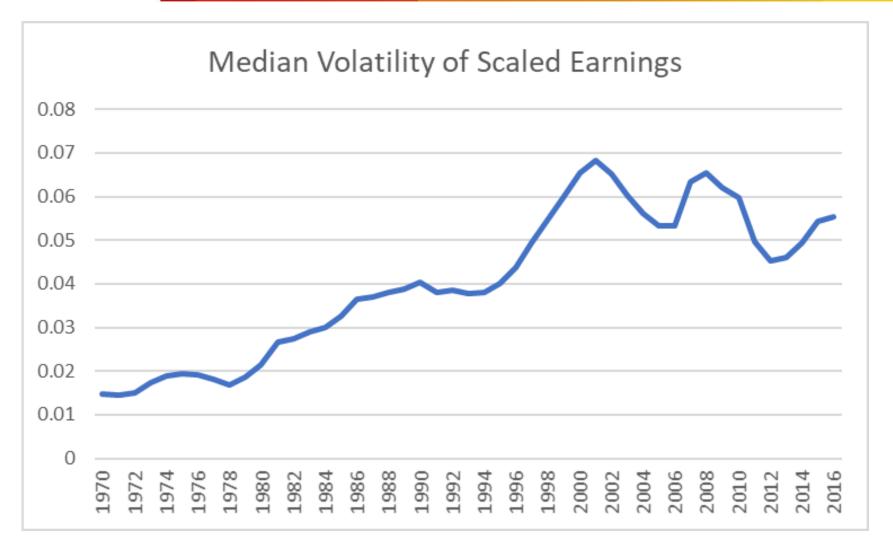
Increasing Earnings Volatility

(Rolling four-year stand dev on a firm-specific basis)



Srivastava (JAE 2014)







Decline in Relevance

Earnings are useful for investors decisions.

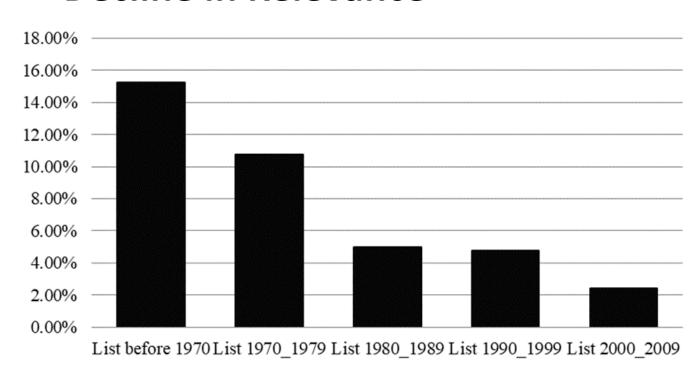
The extent to which earnings carry the same information as that priced by stock markets

$$Ret_{i,t} = \beta_{1,t} + \beta_{2,t} \times \Delta Earnings_{i,t} + \beta_{3,t} \times Earnings_{i,t} + \varepsilon_{i,t}$$

Relevance: R-square



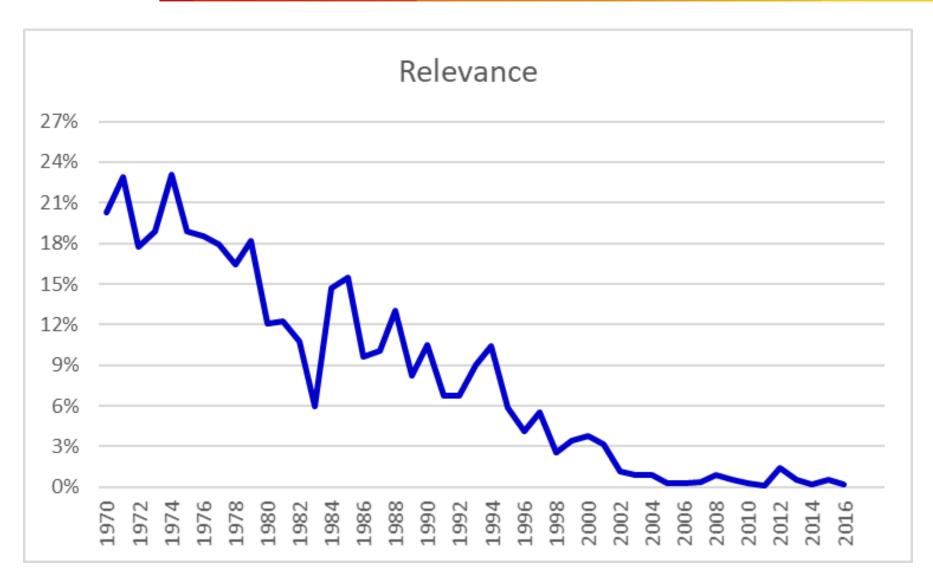
Decline in Relevance



Srivastava (JAE 2014)

Earnings explains only 2.4% of variation in stock returns for a 21st century company — which means that almost 98% of the variation in companies' annual stock returns are not explained by their annual earnings







A few HBRs





ACCOUNTING

Why Financial Statements Don't Work for Digital Companies

by Vijay Govindarajan, Shivaram Rajgopal, and Anup Srivastava

Harvard Business Review

FINANCIAL MANAGEMENT

Why We Need to Update Financial Reporting for the Digital Era

A trilogy of articles in 2018

by Vijay Govindarajan, Shivaram Rajgopal, and Anup Srivastava

Harvard Business Review

FINANCE & ACCOUNTING

A Blueprint for Digital Companies' Financial Reporting

by Vijay Govindarajan, Shivaram Rajgopal, and Anup Srivastava



Two points for consideration



Today's companies with largest market capitalization

- Apple Inc., Alphabet Inc, Microsoft Corporation, Amazon, Facebook Inc,
- Alibaba Group

A) Supply side and demand side network effects exist,

 where both customers and suppliers get locked into the given company's product.

B) Increasing returns to scale,

- The value to a user or supplier increases with the size of the network.
- Firm's value increases with network.

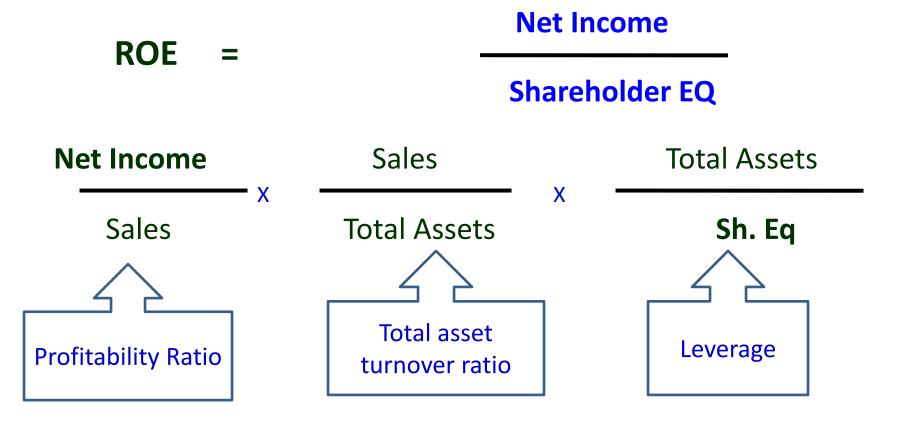


- Size by itself creates value
- Network effect—the biggest source of value for today's corporations
- Basic tenet of financial accounting
 - (assets depreciate with use).

"Negative" depreciation?



DuPont Analysis



Can anyone calculate any of the three ratios for Facebook?



thank you